

OVERVIEW of **Erasmus+** Actions to support ECLT networking activities



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Projects Unit
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- STRATEGIC PARTNERSHIPS;
 - KNOWLEDGE ALLIANCES;
- JEAN MONNET NETWORKS



Cooperation for innovation and the exchange of good practices

Strategic Partnerships

Strategic Partnerships are transnational projects designed to develop and share innovative practices and promote cooperation, peer learning, and exchanges of experiences in the fields of

education, training, and youth.

- SP supporting <u>INNOVATION</u>
- (and SP supporting the exchange of good practices)



Cooperation for innovation and the exchange of good practices

Strategic Partnerships

PRIORITIES for Higher Education:

at least 1 horizontal priority OR

at least 1 specific priority relevant to the field of education which is mostly impacted

Some Horizontal priorities:

- **Developing skills** (entrepreneurship, forward-looking skills, computer skills...). Promotion of interdisciplinary co-operation in science, technology, engineering, arts and maths (STE(A)M fields); new approaches to teaching and assessing transversal skills;
- Better use of **ICT** in learning, teaching at all levels.

 Digital integration and promotion of access to and learning through Open Educational Resources (**OER**);
- Training the trainers: professional development of educators, innovative teaching and learning assessment, link educationresearch-innovation;
- Helping to develop a European Area of Skills and Qualifications: mutual recognition, bridges between formal, informal and nonformal Learning...



Cooperation for innovation and the exchange of good practices

Strategic Partnerships

Some Specific priorities for Higher Education:

• EU modernisation agenda: "knowledge triangle" (research/education/innovation).

A particular focus:

- To attune curricula to **emerging labour market needs** and equip young people with transversal skills, by developing active **cooperation between higher education institutions and outside partners** (enterprises, professional organisations, chambers of commerce, social partners, local/regional bodies etc.);
- -To strengthen the links between **education**, **research and business** to promote excellence and regional development;
- Helping to implement the EU 2013 Communication on Opening Up Education: promoting new modes of delivery, new forms of personalised learning, strategic use of open educational resources, virtual mobility, blended mobility and virtual learning platforms, and stimulating the internationalisation of European higher education systems in Europe and beyond



Cooperation for innovation and the exchange of good practices

Strategic Partnerships

Eligible participating organisations:

Any public or private organisation in a Programme Country or in any Partner Country

Who can apply?

Any participating organisation in a Programme Country

Number and profile of participating organisations:

Min. 3 organisations from 3 different Programme Countries (the budget for project management and implementation is capped and equivalent to 10 organisations).

Organisations from Partner Countries can be involved as partners (not as applicants) if their participation brings an essential added value to the project.

Duration:

between 24 and 36 months

Funding:

Max € 150,000 per year (unit costs + real costs)

Where to apply?

To the National Agency of the country in which the applicant organisation is established.



Cooperation for innovation and the exchange of good practices

Strategic Partnerships

Success rate of SP-Innovation in Italy:

2019: 33,8%

2018: 25%

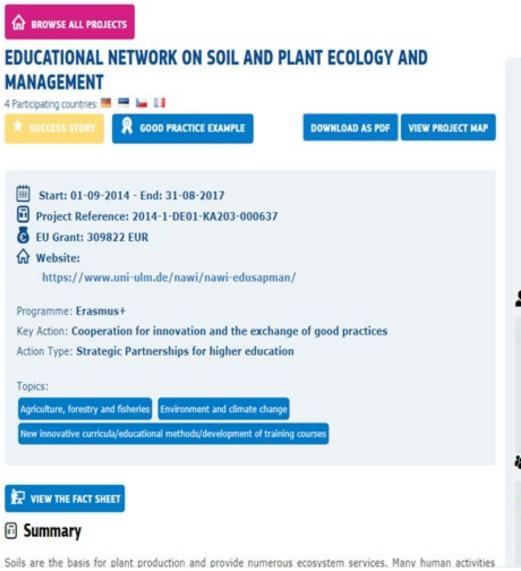
2017: 14,45%

2016: 16%

2015: 11%



Examples of selected projects:







Summary

- Soils are the basis for plant production and provide numerous ecosystem services. Many human activities are affecting the soil conditions in several ways. Effects like soil compaction, degradation, acidification and salt accumulation restrain the basic requirements for plant production and thus food supply for humans.
- The overall objective is to provide an interdisciplinary international activity under the title "Educational Network on Soil and Plant Ecology and Management".

The whole activity is divided into four work packages (WP):

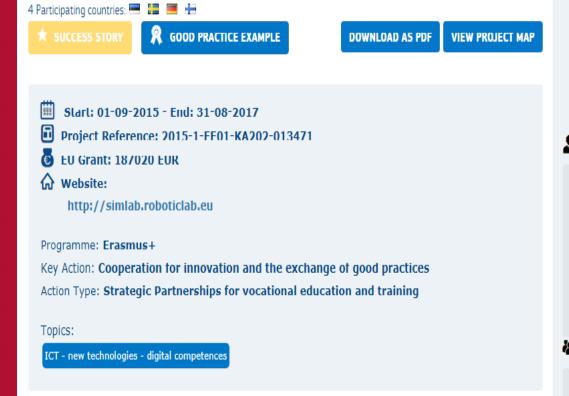
- WP1: Summer School "Soil & Water"
- WP2: The partners will continue the summer school "Soil & Water" as a
 jointly managed teaching module and agree on a list of automatically
 accepted modules for regular exchange student exchange between
 all partners.
- WP3: Enhancing teaching and networking potential for teachers
- WP4: Transposing the educational network into future research and teaching activities.
- The project aims to provide a teaching standard for a European wide perspective from the expertise of the consortium (see below) integrating humid, intermediate and dry Mediterranean environments. This approach is a novelty at the European level.

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ONLINE LABS AND VIRTUAL SIMULATORS FOR ENGINEERING EDUCATION











Outputs:

O1 Unified distance learning web interface

It is a web-based software which enables to access online labs running the Virtualized simulation models (O2).



O2 Virtualized simulation models

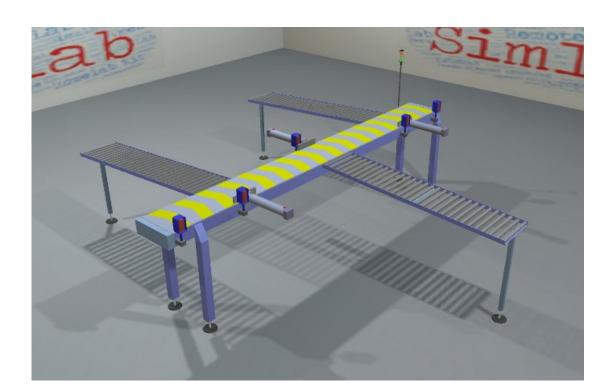
Virtualized simulation models are simulated software experiments for common mechatronics situation and processes needed for ICT and mechatronic practical experimentation.

In engineering education the basic 3D models can be converted into "intelligent" simulation models by modern simulation tools. For example PLC

(Programmable Logic Controller) programming exercises can be carried out by using simulation models instead of real machines.

The same idea can be applied to almost every study course. Practical learning becomes more controllable (larger groups), more effective (less dead time), more economic and safer.

By this output we offer Siemens PLC and open software based simulation model for mechatronic experimentation.





O3 Curriculum module

Curriculum module is a modular unit unified for general mechatronic, ICT or other engineering curricula.

The module is developed in an open architecture that enables it easily to integrate into existing study process in different levels of education.

.... The module is suitable also for universities and school education learners.

This output provides educational frame for previous software and hardware solutions.

Esito valutazione qualitativa Strategic Partnerships for Higher Education Call 2019

Nr	CODICE PROGETTO	COORDINATORE	тітого	CODICE ERASMUS	CITTA'	ESITO VALUTAZIONE QUALITATIVA	CONTRIBUTO ACCORDATO
	2010 1 1702 1/1202 002122	UNIVERSITA DEGLI STUDI DI	Consensitively Transportation	I CENOVADA	CENOVA	ADDROVATO	270 672 00
1	2019-1-IT02-KA203-062432	GENOVA	Cooperatively Transmediate	I GENOVA01	GENOVA	APPROVATO	270.673,00
2	2019-1-IT02-KA203-063157	UNIVERSITA DEGLI STUDI DELL'AQUILA	Didactic QUALity Assessment for Innovation of Teaching and Learning Improvement	I L-AQUIL01	L AQUILA	APPROVATO	324.410,00
3	2019-1-IT02-KA203-062324	UNIVERSITA DEGLI STUDI DI PADOVA	Digital Transformation and Employability: acquiring transversal competences in curricular education	I PADOVA01	PADOVA	APPROVATO	281.172,00
4	2019-1-IT02-KA203-062350	DEMETRA FORMAZIONE SRL	COMPetences for Effective labour markeT Entry!	N.A.	REGGIO EMILIA	APPROVATO	373.091,00
5	2019-1-IT02-KA203-063122	ALMA MATER STUDIORUM - UNIVERSITA DI BOLOGNA	UNI-CO-leaRN: University-Community-Learning	I BOLOGNA01	BOLOGNA	APPROVATO	441.320,00
6	2019-1-IT02-KA203-062286	ALMA MATER STUDIORUM - UNIVERSITA DI BOLOGNA	European Latin Linguistic Assessment	I BOLOGNA01	BOLOGNA	APPROVATO	332.535,00
7	2019-1-IT02-KA203-063421	UNIVERSITA DEGLI STUDI DI PAVIA		I PAVIA01	PAVIA	APPROVATO	449.108,00
8	2019-1-IT02-KA203-062342	CONSERVATORIO DI MUSICA "SANTA CECILIA"	New Employability Within Self-leadership in Music Academic Programs	I ROMA09	ROMA	APPROVATO	414.521,00
9	2019-1-IT02-KA203-063363	POLITECNICO DI MILANO	Entrepreneurship for Women in Tech	I MILANO02	MILANO	APPROVATO	412.220,00
10	2019-1-IT02-KA203-062984	UNIVERSITA DEGLI STUDI DI ROMA LA SAPIENZA	Summer School Development Programme for European HEIs	I ROMA01	ROMA	APPROVATO	264.475,00
11	2019-1-IT02-KA203-063359	CONSIGLIO NAZIONALE DELLE RICERCHE	DEveloping DAta Literacy courses for University Students	N.A.	ROMA	APPROVATO	295.018,00
12	2019-1-IT02-KA203-063228	UNIVERSITA DEGLI STUDI DI NAPOLI FEDERICO II	Enhancing University Language courses with an App powered by game-based Learning and tangible user Interfaces Activities	I NAPOLI01	NAPOLI	APPROVATO	375.000,00
13	2019-1-IT02-KA203-063387	UNIVERSITA DEGLI STUDI DI ROMA TOR VERGATA	Building Up Digital Strategists	I ROMA02	ROMA	APPROVATO	310.511,00
14	2019-1-IT02-KA203-062403	UNIVERSITA DEGLI STUDI DI SALERNO	TESEO - Arianna's strands in the digital age	I SALERNO01	FISCIANO SA	APPROVATO	256.470,00
15	2019-1-IT02-KA203-062798	UNIVERSITA DEL SALENTO	ALL ROUTES LEAD TO ROME	I LECCE01	LECCE	APPROVATO	299.770,00
16	2019-1-IT02-KA203-063184	ALMA MATER STUDIORUM - UNIVERSITA DI BOLOGNA	Integrate Disciplines to Elaborate Novel Teaching approaches to InTerdisciplinarity and Innovate preservice teacher Education for STEM challenges	I BOLOGNA01	BOLOGNA	APPROVATO	381.365,0
	2019-1-IT02-KA203-063391	UNIVERSITA DEGLI STUDI DI TRENTO	Core Technologies for Education and Innovation in Life Sciences	I TRENTO01	TRENTO	APPROVATO	443.459,0



Cooperation for innovation and the exchange of good practices

Knowledge Alliances

Innovative transnational projects which bring...

Higher Education Institutions and Businesses/enterprises

...together to work on common issues.

The overall aim is to help strengthen the European capacity to <u>innovate</u> and support the <u>modernisation</u> of Europe's higher education systems.

KA offer opportunities for organisations in <u>any</u> discipline and sector, as well as cross-sectoral cooperation.

e.g.: ICT - start-ups / spin-offs - culture/tourism - life science and health - medical/pharmaceutical studies - circular/bio/green economy/energy - engineering - manufacturing, logistics, transport - management of Career, skills/competences, coaching - well-being and heath at work - social/commercial entrepreneurship - PhD/postdoc pathways - reality-based/real life problems, simulation games etc.



Cooperation for innovation and the exchange of good practices

Knowledge Alliances

Objectives:

- Developing new, innovative, and multidisciplinary approaches to teaching and learning;
- Stimulating <u>entrepreneurship</u> and the entrepreneurial skills of higher education teaching staff and company staff;
- Facilitating the exchange, flow and co-creation of knowledge





Cooperation for innovation and the exchange of good practices

Knowledge Alliances

Examples of activities:

Boosting innovation in higher education, business and in the broader socio-economic environment:

- -Jointly developing and implementing new learning and teaching methods (like new multidisciplinary curricula, learner-centred and real problem-based teaching and learning);
- -Organising continuing educational programmes and activities with and within companies;
- -Jointly developing solutions for challenging issues, product and process innovation

Stimulating the flow and exchange of knowledge between higher education and enterprises:

- -Study field related activities in enterprises which are fully embedded in the curriculum, recognised and credited;
- -Set-ups to trial and test innovative measures;
- -Exchanges of students, researchers, teaching staff and company staff for a limited period

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Cooperation for innovation and the exchange of good practices

Knowledge Alliances

Who can apply:

- Any participating organisation established in a Programme Country;
- Eligible orgnisations:

Any public or private organisation in a Programme Country or in any Partner Country; Organisations from partner countries must bring an essential added value to the project;

- Min 6 independent organisations from at least 3 Programme Countries, out of which at least 2 HEI and at least 2 enterprises;
- Duration: 2 or 3 years;
- Where to apply: EACEA
- **Deadline**: February 2020
- Max grant: max €700.000 for a 2-year KA, max €1,000,000 for a 3-year KA, unit costs.

(Optional funding for student/staff mobilities)



Cooperation for innovation and the exchange of good practices

Knowledge Alliances

Success rate:

2019: 16.9%

2018: 18.63

2017: 13%

2016: 10.64%



Cooperation for innovation and the exchange of good practices

Knowledge Alliances

Selected projects in 2019:

	612542-EPP-1-2019-1-LV-EPPKA2-KA	Knowledge Alliance of Business idea Assessment: Digital Approach	Jaunimo Verslumo Skatinimo Asociacija	LT	
	612542-EPP-1-2019-1-LV-EPPKA2-KA	Knowledge Alliance of Business idea Assessment: Digital Approach	Vilniaus Kolegija	LT	
	612542-EPP-1-2019-1-LV-EPPKA2-KA	Knowledge Alliance of Business idea Assessment: Digital Approach	Sabiedriba Ar Ierobezotu Atbildibu Artsmart	LV	
	612542-EPP-1-2019-1-LV-EPPKA2-KA	Knowledge Alliance of Business idea Assessment: Digital Approach	Instituto Politecnico De Setubal	PT	
21	612579-EPP-1-2019-1-IE-EPPKA2-KA	Social Business Educational EcoSystem for Sustainability and Growth	Limerick Institute Of Technology	Æ	917.963,00
	612579-EPP-1-2019-1-IE-EPPKA2-KA	Social Business Educational EcoSystem for Sustainability and Growth	Olympiaki Epaideftiki Kai Symvouleftiki Epe	EL	
	612579-EPP-1-2019-1-IE-EPPKA2-KA	Social Business Educational EcoSystem for Sustainability and Growth	Panepistimio Patron	EU	
	612579-EPP-1-2019-1-IE-EPPKA2-KA	Social Business Educational EcoSystem for Sustainability and Growth	Ballyhoura Development Cig	Œ	
	612579-EPP-1-2019-1-IE-EPPKA2-KA	Social Business Educational EcoSystem for Sustainability and Growth	Programma Integra Societa Cooperativa Sociale	317	
	612579-EPP-1-2019-1-IE-EPPKA2-KA	Social Business Educational EcoSystem for Sustainability and Growth	Universita Degli Studi Di Roma Tor Vergata	3	
	612579-EPP-1-2019-1-IE-EPPKA2-KA	Social Business Educational EcoSystem for Sustainability and Growth	Razvojna Agencija Kozjansko	SI	
	612579-EPP-1-2019-1-IE-EPPKA2-KA	Social Business Educational EcoSystem for Sustainability and Growth	Univerza V Ljubljani	SI	
22	\$12582-EPP-1-2019-1-EE-EPPKA2-KA	Be Competent in Entrepreneurship: Knowledge Alliances for Developing Entrepreneurship Competencies for the Benefit of Higher Education and Business	Tallinna Tehnikaulikool	EE	806.720,00
	612582-EPP-1-2019-1-EE-EPPKA2-KA	Be Competent in Entrepreneurship: Knowledge Alliances for Developing Entrepreneurship Competencies for the Benefit of Higher Education and Business	Eesti Vaike- Ja Keskmiste Ettevotjate Assotsiatsioon	EE	
	612582-EPP-1-2019-1-EE-EPPKA2-KA	Be Competent in Entrepreneurship: Knowledge Alliances for Developing Entrepreneurship Competencies for the Benefit of Higher Education and Business	Harju Elekter Elektrotehnika As	EE	
	040500 EDD 4 0040 4 EE EDDWAO KA	Be Competent in Entrepreneurship: Knowledge Alliances for Developing			_



612462-EPP-1-2019-1-SK-EPPKA2-KA

Dr. Gudo Kaufmann

Technische Universitaet Braunschweig

Universita Campus Bio Medico Di Roma

Fakultna Nemocnica S Poliklinikou Zilina

Amnin Doo Center Za Znanstveno Vizualizacijo

Universidad Rey Juan Carlos

Universitat De Valencia

Stapro Slovensko S.r.o.

eeds Beckett University

Oulun Yliopisto

DE

DE

HR

PL

PL

SK

BG

CZ

DE

DE

ES

ES

FI

IT

SI

SK

SK

UK

639.919,00

, VP	THE PARTY OF THE P	Knowledge Alliances				
	612425-EPP-1-2019-1-FR-EPPKA2-KA	Acoustics Knowledge Alliance	Head Acoustics Gmbh			
	612425-EPP-1-2019-1-FR-EPPKA2-KA	Acoustics Knowledge Alliance	Rheinisch-westfaelische Technische Hochschule Aachen			
	612425-EPP-1-2019-1-FR-EPPKA2-KA	Acoustics Knowledge Alliance	Sveuciliste U Zagrebu			
	612425-EPP-1-2019-1-FR-EPPKA2-KA	Acoustics Knowledge Alliance	Jazzy Innovations Spolka Z Organiczona Odpowiedzialnoscia			
	612425-EPP-1-2019-1-FR-EPPKA2-KA	Acoustics Knowledge Alliance	Kfb Acoustics Sp. Z O.o.			
15	612462-EPP-1-2019-1-SK-EPPKA2-KA	UNIVERSITY-INDUSTRY EDUCATIONAL CENTRE IN ADVANCED BIOMEDICAL AND MEDICAL INFORMATICS	Zilinska Univerzita V Ziline			
	612462-EPP-1-2019-1-SK-EPPKA2-KA	UNIVERSITY-INDUSTRY EDUCATIONAL CENTRE IN ADVANCED BIOMEDICAL AND MEDICAL INFORMATICS	Telesig Ltd			
	612462-EPP-1-2019-1-SK-EPPKA2-KA	UNIVERSITY-INDUSTRY EDUCATIONAL CENTRE IN ADVANCED BIOMEDICAL AND MEDICAL INFORMATICS	Masarykova Univerzita			

UNIVERSITY-INDUSTRY EDUCATIONAL CENTRE IN ADVANCED BIOMEDICAL

AND MEDICAL INFORMATICS



Cooperation for innovation and the exchange of good practices

Jean Monnet Networks

The Jean Monnet Action:

- •Focus on **EU studies** to promote excellence in **teaching and** research on the European integration process in various disciplines;
- •European Union studies comprise the **study of Europe** in its entirety with particular emphasis on the **European Integration**

Process in its internal and external aspects



Cooperation for innovation and the exchange of good practices

Jean Monnet Networks

Project grants to promote excellence through:

- I. TEACHING AND RESEARCH ACTIVITIES
- Jean Monnet Modules
- Jean Monnet Chairs
- Jean Monnet Centres of Excellence

II. POLICY DEBATE WITH THE ACADEMIC WORLD

- Jean Monnet Networks
- Jean Monnet Projects

III. SUPPORT TO ASSOCIATIONS

Jean Monnet support to Associations



Cooperation for innovation and the exchange of good practices

Jean Monnet Networks

- Foster the creation and development of consortia of international players (HEIs, Centres of Excellence, departments, teams, individual experts, etc.) in the area of European Union studies;
- Promote innovation, teaching and research (e.g. cross-sectoral and /or multi-disciplinary studies, open education, networking with other institutions);
- Gather information, exchange practices, build knowledge and promote the European integration process around the world;
- Foster the dialogue between the academic world and policymakers;
- Focus on activities which cannot be achieved successfully at a national level;
- Foster the participation of young researchers



Cooperation for innovation and the exchange of good practices

Jean Monnet Networks

Who can apply:

- A HEI or any other organisation established in any country of the world. The applicant must be the coordinator of the network;
- Min 3 partner institutions from 3 different countries;

Duration: 3 years

Where to apply: EACEA Deadline: February 2020

Max grant: €300.000 (80% of the total eligible costs): real costs



Cooperation for innovation and the exchange of good practices

Jean Monnet Networks

Success rate of JM Activities:

2019: 26,7

2018: 18%

2017: 19,37%

Applications selected for co-funding

Erasmus+ Programme - Jean Monnet Activities Selection 2018 - Call for Proposals ref. EAC/A05/2017

Policy debate with the academic world: Projects and Networks

Date of publication: 19.07.2018

N°	Reference Number	Country	Applicant organisation	Project title	Maximum EU grant €	% co-funding ¹	Name of the academic coordinator
10	599763-EPP-1-2018-1-IT- EPPJMO-PROJECT	Italy	UNIVERSITA' DEGLI STUDI DI SIENA	Boosting European Security Law and Policy: Focus on flows of migrants, data security and movement of capitals	60.000,00	N/A	Marco Ventura
11	599828-EPP-1-2018-1-SI- EPPJMO-PROJECT	Slovenia	UNIVERZA V LJUBLJANI	Bringing EU and youth closer together	60.000,00	N/A	Meta Novak
(12)	600328-EPP-1-2018-1-BE- EPPJMO-NETWORK	Belgium	VRIJE UNIVERSITEIT BRUSSEL	Governing the EU's Climate and Energy Transition in Turbulent Times	299.957,81	79,87%	Sebastian Oberthür
13	600478-EPP-1-2018-1-ES- EPPJMO-NETWORK	Spain	CENTRE FOR INTERNATIONAL INFORMATION AND DOCUMENTATION IN BARCELONA	Europe-Cuba Forum Network	300.000,00	79,96%	Ana Maria Ayuso Pozo
14	600110-EPP-1-2018-1-CA- EPPJMO-NETWORK	Canada	UNIVERSITY OF VICTORIA	Politics of the European Semester: EU Coordination and Domestic Political Institutions	295.554,31	78,48%	Dr. Amy Verdun
15	600227-EPP-1-2018-1-CA- EPPJMO-PROJECT	Canada	UNIVERSITY OF VICTORIA	Canada-Europe Dialogues on Democracy (CEDoD): Democratic deficit and the rise of populism in Europe	49.328,25	N/A	Dr. Oliver Schmidtke
16	600441-EPP-1-2018-1-SK- EPPJMO-PROJECT	Slovakia	SLOVENSKA POLNOHOSPODARSKA UNIVERZITA V NITRE	Central European Initiative on Agricultural Land Protection	41.103,75	N/A	assoc. prof. JUDr. Lucia Palšová, PhD.



Governing the EU's Climate and Energy Transition in Turbulent Times (GOVTRAN)



OBJECTIVES:

Network activities focus on **two key aspects** of recent EU climate and energy policy:

- The EU climate and energy policy framework for 2030;
- The **impact** of the European Union's climate and energy policy/governance on, and contribution to, the longer-term future of Europe, European integration, and the EU.

ACTIVITIES:

To achieve GOVTRAN's objectives, the network partners mobilise and coordinate academic research through a range of measures:

- They initiate special issues of major **academic journals** dealing with GOVTRAN's core themes stated above:
- Hold international workshops;
- Organise panels at major academic conferences.
- -Publish policy briefs;
- Create blogs and podcasts;
- Organise lectures and roundtable debates.



Cooperation for innovation and the exchange of good practices

Jean Monnet Networks

Applications selected for funding

Erasmus+ Programme - Jean Monnet Activities

Selection 2017 - Call for Proposals ref. EAC/A03/2016

Policy debate: Projects and Networks

The list is sorted by ascending order of the "Reference number"

(1) unless flat-rates are used

#	Reference number	Country	Applicant organisation	Project title	Maximum EU grant	% EU co- financing ⁽¹⁾	Names of the academic coordinator	Action code
38	587789-EPP-1-2017-1-IT- EPPJMO-PROJECT	IT	RUSINESS SCHOOL	OVERTURN STORIES How Europe can create good practices of migrant's inclusion	€ 57.112,50	N/A	Prof. Lucrezia Reichelin	Project
39	587830-EPP-1-2017-1-BE- EPPJMO-NETWORK	BE	CENTRE FOR EUROPEAN POLICY STUDIES	Towards a Citizens' Union	€ 299.935,27	80,00%	Steven Blockmans	Network
40	587848-EPP-1-2017-1-RO- EPPJMO-NETWORK	RO	UNIVERSITATEA ALEXANDRU IOAN CUZA DIN IASI	European Union and its neighbourhood. Network for enhancing EU's actorness in the eastern borderlands	€ 294.052,00	80,00%	Prof. Ioan Horga	Network
41	587863-EPP-1-2017-1-IT- EPPJMO-PROJECT	IT	ENAC ENTE NAZIONALE CANOSSIANO	EU GAMES TO CONNECT	€ 60.000,00	N/A	Silvia Baldiotti	Project
42	587904-EPP-1-2017-1-ES- EPPJMO-NETWORK	(ES)	FUNDACION UNIVERSITARIA SAN	EU-China: Comparative experiences and contributions to global governance in the fields of climate change, trade and competition	€ 298.140,20	79,03%	Prof.José María Beneyto	Network
43	587919-EPP-1-2017-1-NL- EPPJMO-PROJECT	NL		European Labour Law Perspectives - Enhancing the Social Pillar	€ 60.000,00	N/A	Ronald Beltzer	Project
44	587926-EPP-1-2017-1-NL- EPPJMO-PROJECT	NL	GESCHIEDENISONDERWIJSGEVE	Decisions and Dilemmas: Making learning about the EU motivating and motivating	€ 60.000,00	N/A	Steven Stegers	Project
45	587934-EPP-1-2017-1-LV- EPPJMO-PROJECT	LV	IDIGAS IIIDIDISKA AHGSTSKOLA	Fundamental Rights at the Frontier of the European Union	€ 60.000,00	N/A	MEL KENNY	Project

€ 4.582.489,75



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